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January 18th, 1922.

Dr. R. Fletcher Moorshead,
19, Furnival Street,
London, E. C. 4, England.

Dear Dr. Moorshead:-

Thank you for your letters of December 23rd and December 30th with their enclosures of the minutes of the British Joint Board meetings of November 17th and December 16th respectively, and of Dr. Balme's letter to you of December 10th with its enclosures. The enclosed copy of Minutes of the Informal Meeting of the North American Joint Board of January 11th, and copy of a letter to the Field Board of Managers to President Balme, will reveal our present position on practically everything referred to in your letters.

1. Re. Charter and Incorporation. The North American Joint Board was interested in learning of the desire which you express of the British Joint Board for possible incorporation in Great Britain. The Board requested me to inquire further as to the type and terms of the charter which might be secured in Great Britain; for instance, would the degrees granted by the University under this charter admit the University graduates without examination to Professional Schools in America? What would the arrangements be for the holding in trust of the property of an alien corporation? What provision would there be for membership of aliens on the Board of Incorporators and Trustees? In other words, as the session at Atlantic City was entirely informal, with only a minority of the Joint Board members present, it was felt that before formal consideration was given to the suggestion of a British charter that we might have in hand rather definite information along the lines just suggested, and on other similarly vital matters involved. The Chairman of the North American Joint Board, Dr. Paul Monroe, has not yet returned from China. You may recall that the Board deputized him to study into this matter of charter. I think you are quite right in saying "I hardly fancy the matter is one which would concern the official relation between Great Britain and the U. S. A." You of course realize that it would be a little awkward for me to ask the North American Joint Board to commit itself to a British charter without my being able to inform it what the conditions and terms of such a charter would be, especially as affecting the American interests in the University of the various missionary societies associated in the Joint Board. Of course the North American Joint Board would be only too happy to have the British Joint Board explore any possibility in Great Britain and to place its discoveries before the two Joint Boards for their mutual consideration. You may be assured that no one over here will "misunderstand the attitude of the British Joint Board in wishing to explore to the remotest end any possibility whereby a British charter could be obtained."

Mr. Douglas M. Beach. I think this question is made sufficiently clear in my letter to Dr. Balme. The matter presents itself as having three possibilities as follows: 1. If Mr. Beach goes out by appointment of the Northern Presbyterian Board, it will be necessary for him to apply regularly to the Board, and his medical examination and testimonial papers will need to be satisfactory to the Presbyterian Board. Dr. Reed of the Presbyterian Candidate Department is sending Mr. Beach the customary papers and is also approaching the American Board for his release and testimonials. (Such "release" is customary among our Boards in America where a person of one denomination comes into the service of another denomination.) If the Presbyterian Board appoints him, it might be a favorable consideration to helping him with the expense of his studies this year in view of the fact that he will not need a year in Language School. Such action, however, would be quite unusual. 2. If the Field Board of Managers desires to employ Mr. Beach to fill

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January 18th, 1922.

an actual vacancy in the Presbyterian quota on the staff, it is free to do so. The University is free to spend up to \$250. Mexican per month for each month that Mr. Beach actually serves the University on the Field in filling such a vacancy. How long there will be a vacancy I do not know as Mr. Garside, a splendid man for the Department of Education, will doubtless be appointed at the next meeting of the Presbyterian Board and possibly Mr. John R. Lyons, for whom the Field Board of Managers asks, will also be appointed in the near future. Of course the University may not be successful in filling the Presbyterian vacancy on the Theological staff very soon. If Garside and Lyons both go to the University that will, I believe, place twelve (12) on the Presbyterian budget. Of course we hope to fill the Theological vacancy as soon as possible, and I believe the University also expects the Dean of the Arts College to be an American, presumably a Northern Presbyterian, which you see would rather overload our quota.

3. Upon re-reading your letter, it occurs to me to inquire if your Baptist Missionary Society could not undertake the support of Mr. Beach. I understand that you are providing for the support now of only nine men on the staff and that you have long desired to strengthen your representation in the great Central School of Arts and Science. With the appointment of a Dean by the Northern Presbyterian Board it would have seven men on the Faculty of the Arts and Science Department. To add Mr. Beach would make it eight, naturally over-stressing that School in the minds of the American Presbyterian Church and also overloading the School with American Presbyterian at the expense of the School, losing the benefit of Faculty members with other backgrounds and points of view. You in Britain are in direct touch with Mr. Beach, know him personally: his testimonials are from British sources and his training for his department of work has been in Great Britain. As I think of the matter, this would be by far the best relationship for Mr. Beach as well as the simplest and apparently most satisfactory way of securing his appointment and support. Please feel free to quote me in the most enthusiastic terms you can command in urging upon the British Baptist Committee its privilege and responsibility of supporting Mr. Beach in the School of Arts and Science at the University. Incidentally, you will see that this would leave another place in our Northern Presbyterian quota for the University to use, and for us to fill with a Theological man or Arts Dean, that is, the entire benefit of this arrangement accrues solely to the Institution and in more ways than one.

We trust that the 300 copies of the Report of the School of Medicine for 1922 have reached you safely.

When are you coming over to the States again? It seems a long time since I have had the pleasure of talking with you face to face.

With warmest regards, I am

Very sincerely yours,

GTS/MJ

Secretary of the North American Joint Board.

(enclosure)

* Mr. Beach has written to me, and I am writing to him briefly in reply, suggesting that he talk the whole question of his support and appointment over with you.

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January 18th, 1922

North American Joint Board Letter

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President, Harold Balme, M.D.,
Secretary, Field Board of Managers,
Shantung Christian University,
Tsinan, China.

My dear Mr. Balme:-

Minutes of Informal Meeting North American Joint Board:

Enclosed please find copy of the Minutes of an Informal Meeting of the North American Joint Board at the Foreign Missions Conference at Atlantic City, N.J. January 11th, 1922. You will notice that the actions of this formal meeting are subject to later ratification by the Joint Board, of which ratification I believe there is no question. Extra copies are being mailed to you under separate cover. I will refer briefly to some or all of the minutes, using the numerals of the minutes:-

1. Charter. The Field Board of Managers requests a charter for the institution under the Board of Regents of the State of New York. Such a charter could probably be arranged. The North American Joint Board has no desire to press for an American charter if provision can be made elsewhere for some charter equally good. The British Joint Board desires to explore into the charter possibilities farther before endorsing the action of the Field Board of Managers, and we would be very happy to hear from it as to what it discovers along these lines in Great Britain. In this and in other general matters the North American Joint Board has in mind the fact that the program of the University may possibly be somewhat altered as a result of the investigations and report of the present Educational Commission in China. All of the Union Universities in China are refraining from outlining new, fixed policies which might have to be revamped by mutual agreement after the Commission's report has been received. Of course, it is improbable that anything will be recommended which would vitally affect the question of a Shantung charter.

2. Mr. B. A. Garside is a Candidate of the Presbyterian Board and will be appointed, I believe, at its next meeting, to teach in Shantung University. He would make an excellent man in the Shantung Christian University Department of Education. Mr. Garside has long been in training, under the advice of the Presbyterian Candidate Department, for missionary service. When he first applied to the Board (seven years ago today) he was a young man of twenty and was Principal of and teacher in a Junior High School in Pittsburg, Oklahoma. Since then he has continued his educational work both in administration, teaching and in advanced study, and has had a course at the Kennedy School of Missions. In February 1922 he will receive his M.A. at Teachers' College, Columbia. Dr. T.H. P. Sailer, in whose class Mr. Garside studied at Columbia a year or two ago, recommends him very highly for the Department of Education

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at Shantung. He is a fine all-round man, with a good history of active Church Work, service with Y.M.C.A., Boy Scouts, Volunteer Bands, etc. He received his B.A. degree from the University of Oklahoma in 1913. He is now 27 years of age. Mrs. Garside is a graduate of a Normal School and has attended Marysville College, Tennessee. Between the years of 1918 and 1921 she was the head of the Home Economics Department in an Oklahoma High School. You need not to be told how happy the North American Joint Board and the Presbyterian Board are to have such a well qualified man available for the position which the University has desired earnestly to fill for the last two years. He would be free to go to the Field after receiving his degree at Columbia the first part of February, but presumably it will be better for him to remain in this country until the time to sail next summer to enter the Language School in the fall. He will take this matter up with Mr. Lair. Am cabling you for advice on his date of sailing.

Mr. John R. Lyons has not yet been assigned. The Presbyterian Board has cabled, but has not yet heard from its China Council as to its advice on his location. It will doubtless be ready to assign him to the University if the Council approves.

The Joint Board took favorable action on Mr. Garside and Mr. Lyons in order to facilitate their appointment, if available.

3. There are two splendid young physicians, I believe both in Toronto, well known to and highly regarded by the Canadian Presbyterian Board, who would probably be available for service in the Shantung Medical School. Dr. H. A. Des Brisay has an excellent record in Bacteriology, and there is also a very able man for Preventive Medicine, if Mr. Maitland should not get to the Field. We would like to know the reaction of the Field Board to these two possible appointees. The quota of the Presbyterian Board would, I believe, be filled if Mr. Garside and Mr. Lyons are both assigned to the University, so the question regarding other appointees is involved with that of their support. I suggest that any correspondence re. these two physicians be directly with Dr. R. P. Mackay in Toronto.

4. We hope that the Presbyterian Board will be able to supply a residence or an additional sum for rent for each member of the staff whom it supports.

5. This manner in which the opening of a Checking Account was handled has, I feel, needlessly depreciated the good-will of the Presbyterian Board Treasury Department for the University. The Presbyterian Treasury Department gladly and gratuitously did all it could to serve the Institution and feels that it does not deserve much of the Field Treasurer's criticism. I, as Treasurer of the North American Joint Board, doubtless O.K.'d the items, the payment of which is being criticised. I believe that the North American Joint Board has entire control of the funds appropriated by the Associated American Boards. As treasurer of Nanking University, the monies of the Associated Boards come into my hands and I pay all invoices, home allowances, travel, etc., and the balance, if and when there is one, is remitted by me quarterly to the Field Treasurer at Nanking University. Peking University likewise. However, the North American Joint Board cordially approves of the Shantung Field Treasurer handling these matters and if the Field Board of Managers wishes to deposit some of the University's funds in checking

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account in the Bankers' Trust Company in New York City the Joint Board approves, but it is not willing to have University funds sustain without purpose the double banking expense of exchange into Mexican Dollars and back again into gold dollars. As requested by the North American Joint Board, the Northern Presbyterian Board will be glad to deposit such part of its annual grant, as the Field Board of Managers may request, as a checking account for the University in the Bankers' Trust Company. This could be considered the account of the Field Board, with a small and recognized amount in it reserved for the purpose of the North American Joint Board.

6. The name of "Harkness Hall" is in question. I appealed to Mr. Harkness for the three residences needed at the University, venturing to use as one of my approaches the fact that the University had expended on Harkness Hall some \$15,000. more than the amount contributed by himself and his mother. In reply Mr. Harkness not only declined my request, but asked that the name "Harkness" be disassociated with this Building. I will ask Mr. Dwight H. Day, a warm personal friend of his, to take this matter up with him, requesting that the name "Harkness" be retained. Is the name cut into the stone of the building?

9. The Reports of the School of Medicine have been printed. I did the best I could to economize in the printing, but printers at a distance are difficult to influence. As requested by you, 700 copies were sent to the University on the Field. My secretary has sent to Mr. Cassat a list of the names to which distribution of the report has been made from this office, including the 300 copies to Mr. Moorshead for use in Great Britain. We would probably be able to fill any further small requests that would be made upon us. The bill for printing, cuts, postage, etc. I ordered paid yesterday to the Jenson Press Company, amounting to \$397.97, the Treasurer of the Presbyterian Board kindly advancing the money (out of funds which it is borrowing at 6% interest) and charging the amount out against the University.

Appropriations and actions of Northern Presbyterian Board:

Appropriations and actions by the Northern Presbyterian Board affecting Shantung Christian University are regularly reported by Dr. A.J. Brown in the Presbyterian Board's letters to the Shantung Mission and so reach the University in regular course through that letter. I, however, as Secretary for the North American Joint Board try to assemble and report these actions to the Field Board of Managers; although the time between my letters is so long as to make an omission of an action quite possible, I hope to prevent such omission.

(a) Furlough of Dr. and Mrs. Adolph was, as you know, extended on account of his illness. They sailed from Vancouver on the "Empress of Russia" on January 5th and will reach Tsinan before this letter. On Nov. 21st, 1921 the Board took the following action:-

"Mr. and Mrs. William H. Adolph, of the Shantung Mission, having been prevented from sailing at the expiration of their furlough by the sudden illness of Mr. Adolph which required surgical operation, their furlough and home and children's allowances were extended from September 19th to date of sailing in January."

(b) Appropriation of China Medical Board Grant. Two appropriations of \$19,000. gold and \$382.16 gold were made to cover the China Medical Board's pledge of \$33,000. Mexican to the School of Medicine for its current fiscal year. Oddly enough the smaller amount, which was to

make good the excess cost of the silver above \$19,000. gold, was received and appropriated prior to the receipt of the larger amount. We request the Presbyterian Board to handle these in order to avail ourselves of its financial exchange facilities. The actions of the Presbyterian Board are as follows:

December 19th, 1921:-

"A special appropriation of \$382.16 Gold was made to cover loss in exchange on China Medical Board appropriation No. 2531 for the current budget of Shantung Christian University Medical School for its fiscal year ending June 30, 1922; this amount having been received for this purpose from the China Medical Board."

January 16th, 1922:-

"A special appropriation of \$19,000. Gold was made toward the purchase of \$33,000. Mex. for the current expenditure of the Medical School and Hospital of Shantung Christian University for the University fiscal year ending June 30th, 1922, this amount having been received from the China Medical Board for this purpose; \$382.16 Gold additional having been received from the China Medical Board and appropriated on December 19, 1921, to cover the difference between the \$19,000. Gold above appropriated and the actual gold cost on the field of the \$33,000. Mex. pledged by the China Medical Board."

University Bulletin No. 23: The printed minutes of the Administrative Council and the Field Board of Managers up to and including the meeting of September 23rd, 1921 reached us recently. As you know, we first received the minutes of the latest meeting from Mr. F. H. Hawkins, and the middle of November we received a copy from Mr. Burt with his covering letter to me of October 19th and enclosure of his letter of October 19th to Mr. Lyons. I am not making a separate acknowledgment to Mr. Burt of his fully appreciated letter. Will you be good enough to express to him personally my gratitude for his clear, explanatory covering letters during the past year? I believe all matters calling for action or comment by the North American Joint Board have been covered in previous letters to the Field. We earnestly hope that a Dean for the School of Arts and Science will soon be found. Are these printed Bulletins sent from the field to the officers of the various cooperating Boards in this country?

A Joint Promotion Office and Staff in America for the Union Universities of China is still hanging fire, largely at present waiting upon the report of the China Educational Commission.

Re: Douglas M. Beach: Dr. Moorshead under date of December 23rd and December 30th wrote me regarding Mr. Beach, enclosing a copy of your letter to him of December 10th and copy of three testimonials of Mr. Beach. You were right in assuming that I had first mistakenly thought that Mr. Beach was in China and therefore I supposed that negotiations were to be conducted and concluded with him "on the field." I stated that the Field Board of Managers were quite free to proceed to engage Mr. Beach, (using funds up to \$250. Mex. for each month that Mr. Beach might actually fill any vacancy in the Northern Presbyterian quota on the University staff.) The fact, however, of Mr. Beach's being in England, having a debt to meet, not proceeding to the Field immediately,

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and needing more funds to continue his study, puts quite a different light on the situation. Of course, the Field Board is still free to fill vacancies at \$250. Mex. for each month of actual field service. But looking toward possible request for regular appointment, the Presbyterian Candidate Department has sent to Mr. Beach the regular application and medical papers and is writing to the American Board to see if they are willing to release him from their right to claim his service as a Congregationalist, and to request testimonials. If Mr. Beach should be acceptable Candidate to the Presbyterian Board (we understand that the Field Board desires his services) and if no better plan for his support is arranged, it is barely possible that, in view of his knowledge of Chinese and thus not needing a year in the Language School, the Presbyterian Board might be able to arrange to help him with the expense of the present year of preparation in England. Of course if Mr. Garside and Mr. Lyons are appointed to the staff and a Dean for the School of Arts and Science and a Theological Professor are secured for Northern Presbyterian support, the Presbyterian quota on the staff will be somewhat crowded. By far the best arrangement appears to me to be support for Mr. Beach by the British Baptist Society (see my letter to Dr. Moorshead enclosed herewith.)

Womens Medical Education: About a fortnight ago I received from Dr. Samuel Cochran a letter referring to the favorable action of the Shantung Medical Faculty on co-education in medicine and to a deputation sent by it to the Women's Medical School in Peking, with the intimation that the Faculty of the Women's School was favorably disposed to the proposal, the details of which we could largely only surmise. I sent copies of Dr. Cochran's letter to Miss Hodge and Miss Bender, who presented it to a meeting of the Women's Committee on Medical Education in China which met in New York Monday, January 9th. At this meeting I handed around copies of the general University brochure and such material on the Medical Department as I could find, all of which served to impress the women favorably. Dr. Pearce of the China Medical Board was present at the meeting and spoke very frankly and impressively of the Medical situation in China. It seems that the Woman's Boards interested in the Lower Yang-tse will assume responsibility for the women's medical education only in Shanghai and that probably only the Northern Methodists and Northern Presbyterian women will continue responsibility for the medical education in North China, where it seems that from the very force of circumstances medical education for women in the vernacular under missionary auspices can be adequately carried forward only in connection with the School of Medicine in Tsinanfu. As you well know, American women will be at first conservative on the matter of co-education and also will wish to be assured of a responsible part in the support and conduct of the medical work. The situation is somewhat confused by the fact that Dr. Beebe's latest letter to the Woman's Committee states that the Council on medical education saw no reason for changing the vote of two years ago in favor of location in Peking, which letter is shortly followed by information from the women in Peking that they are looking toward Tsinanfu! To my mind, the only hope for successful women's medical missionary education in North China is in virtual co-education in Tsinanfu. Such a step, to my mind, will also do much to insure the permanency and adequacy of vernacular, medical, missionary education for men in that part of China.

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Personnel: We were pleased to have a visit from Dr. Shields a fortnight ago. He, and Dr. Braafladt are very enthusiastic over their opportunities for service at Johns Hopkins this year. Dr. Shields called at the Methodist Board and had an interview with Dr. Vaughan, Dr. Eric North and possibly others regarding their possible cooperation in the Medical Department. Last week I had a long interview with Dr. Frank Mason North on this subject and am not sanguine of their early entrance into the School. Cannot the Methodist Mission assist in educating doctors and nurses? The Misses Dinkelacker called about a month ago, and I believe they also interviewed Dr. Vaughan, to whom I asked them to express the hope that the Methodist Board would undertake their support as its initial step in cooperation in the Institution. Mr. Lair is frequently in the office and is pleased with his opportunity for study.

With warm regards and best wishes to you and all the Staff,

Sincerely yours,

GTS/MJ

GEORGE T. SCOTT

Copy to: Dr. R. Fletcher Moorshead
" " Mr. Paul C. Cassat
" " Rev. C. C. Sparham

03 13

January 19th, 1922

Mr. Paul G. Cassat.
Shantung Christian University
Tsinan, China.

Dear Cassat:-

Thank you for your letters of October 19th November 28th. Enclosed you will find copy of letter I am writing to Dr. Balme, and a copy of a recent informal meeting of the North American Joint Board of the University.

Thank you for your fine report on the progress of the buildings at the University and for the very welcome set of beautiful photographs which I received from you three or four weeks ago. The photographs have done very good service at the Women's Federation on Medical Education in China, at the Foreign Missions Conference in Atlantic City, and last Monday afternoon they were passed around among the members of the Presbyterian Board while I spoke on "Recent Progress in Various Higher Educational Institutions." I pictured to the Board the Arts College campus of five years ago and compared it with what these photographs reveal it to be today.

Regarding Mr. Lyons' support, concerning which you write, the Presbyterian Board I am sure will be very happy to have him as one of its quota, if the University and Mission desire. Of course with the appointment of Mr. Garside, and the negotiations on with Mr. Lyons and Mr. Beach, the Presbyterian quota will soon be getting somewhat crowded to say nothing of a Theological man and an Arts' Dean. Garside is a very splendidly qualified man, whom you personally will like very much, and he helps to meet what you speak of as the "field of greatest need for the University at this time." As I am reading through your letter of October 19th, I realize again how very clear, informing and satisfactory it is. Thank.

Now, your letter of November 28th! I haven't any idea what you mean by your reference to "insinuations and implied meanings" in my letter to you of October 19th. You ought to know me well enough to know that my meanings don't have to be "implied." Without discussing the subject, which could be done as infinitum, to the discomfort of both of us, you will notice from my enclosed letter to Dr. Balme, there are obviously several inevitable factors in the situation which you do not appreciate and which have unfavorably affected all foreign University purchases during the last two or three years, and the Joint Board is quite willing to have a New York checking account for the University if the Field Board of Managers desires it. You of course as Treasurer of the Field Board will deposit and disburse funds only as directed by the Board. Your criticisms needlessly offended several good friends in the Presbyterian Treasurer's office, but I have tried to ease off the tension and get them to see the University point of view, but I think that the Field and might have been a little more grateful and generous in its attitude toward the Presbyterian Treasury Office. They are only too happy to have you carry the details of what they have been trying to do for you. If the University checking account is opened in New York City, as intimated in my letter to Dr. Balme, a certain amount of it should be reserved for the North American Joint Board, to draw upon through me its Treasurer for cablegrams, letter-heads, emergency, printing, etc, etc. The Jenson Press bill of \$397.97 I had to request the Presbyterian Board to pay as the University has no money available in America, and I could not ask the Jenson Press to wait several months for their money. Of course the Presbyterian Board will be out several dollars on this transaction. It is also out on China Medical Board appropriations as the Presbyterian Board pays the drafts from the Field immediately upon presentation and reimbursement by the China Medical Board is not always immediate. The

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Mr. Paul C. Cassat

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January 18, 1922.

Presbyterian Board is now borrowing more than half a million dollars at 6%. Please have the Field Board of Managers instruct the North American Joint Board on this matter of checking account, with the exact amount which it would like to have withheld from the Presbyterian Board's appropriation for deposit in New York City. Neither of them wishes the funds for the University needlessly to lose the difference between the buying and the selling rate of Mexican dollars in China. You need not to be assured that the only personal element in all of this is solely my personal liking and friendship for you. I hope that you and I know each other well enough not to take any personal offence or umbrage at the way which the other believes to be the best method of procedure. The ultimate and responsible control of the University's funds rests with the two Joint Boards or with such united incorporation as may be formed. The responsible field agent of the two Boards or any future incorporation in the home lands is the Field Board of Managers. This mechanism is a little more complex than any other Universities because of the double home base, but we as respective Treasurers must have clear understanding in our team work in passing the coal forward for the engine.

You may wish to show Dr. Balme this letter. I am not sending a copy of it to him because I am not sure what your desire may be.

It has been a great pleasure to see Lair on several occasions. He seems to be very well satisfied with his work at Union and Teachers' College.

With kindest regards, I am

Yours very sincerely,

GEORGE T. SCOTT

Secretary and Treasurer North American Joint Board.

GTS /MJ

Enclosure

03 15

CABLE ADDRESS "INCULCATE NEW YORK"

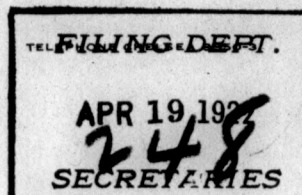
SCOTT REC'D

MAR 23 1922

Ans'd
Ans'd
D-C

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSOCIATE TREASURER

D H Day
re - name of Harkness on Bldg.
The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York



March 23rd, 1922.

Dear Mr. Scott:-

Noting attached, you will see that Mr. Harkness is inexorable in this matter in the use of his name at Shantung University and I will ask you kindly to inform the Trustees that the name must be taken off the Building. I am very sorry.

Truly yours,

Dwight H. Day
c Treasurer.

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

North American Joint Board
Executive Committee

DAVID BOVAIRD
ARTHUR J. BROWN
S. H. CHESTER
R. P. MACKAY
PAUL MONROE
GEORGE T. SCOTT, Secretary

DWIGHT H. DAY,
Acting Treasurer of Board

North American Office

156 FIFTH AVENUE
NEW YORK CITY

Officers of the University

JAMES BOYD NEAL, President
Acting Dean School of Arts and Science
JOHN D. MacRAE,
Dean School of Theology
HAROLD BALME,
Dean School of Medicine
PAUL C. CASSAT,
Treasurer in China

COPY of Letter to Peking University Trustees re Proposed
Amalgamation with the Shantung Christian University.

May 8, 1922.

Mr. Franklin H. Warner,
Chairman of Executive Committee,

Dr. Eric M. North, Secretary,

Board of Trustees of Peking University.

My dear Dr. Warner and Dr. North:

Some time ago I handed to you personally copies of the action of the North American Joint Board of the Shantung Christian University relating to the Proposed Amalgamation of Peking University and Shantung University. Inasmuch as the Shantung Board instructed "its Executive Committee to take this matter up with the Peking University Trustees," I believe that I, as Chairman of the Executive Committee, should make such approach also in writing. You are both entirely familiar with the proposals and problems of Amalgamation as recommended by the China Educational Commission, tentatively adopted by the two Field Boards of Managers on the Field in a form modified, I believe, at the request of the Peking Managers.

You have at hand the copies of the action of the North American Joint Board of the Shantung Christian University. For your convenience an additional copy is enclosed herewith. The Shantung Board cordially approves in general the plan of Amalgamation without committing itself to rigid conditions at this time and would welcome from the Peking University Trustees your proposals on Amalgamation whether or not such proposals agree with any one of the three general plans of Amalgamation so far suggested, i.e., by the China Educational Commission, by the Field Boards of Managers and by the Shantung Joint Board. The five points in the Shantung action you will notice are simply authorizations to its Executive Committee with power to act.

Of the three plans the Shantung Joint Board believes that its proposal is the most restrictive to Shantung University and the most generous to Peking University, inasmuch as (1) the proposal of the Educational Commission and of the Field Boards transfers to Peking merely the non-vocational course from the Shantung Senior School of Arts and Science, whereas, the Shantung Board would be willing to eliminate permanently from its Senior College likewise all vocational courses with the exception of teacher-training (and such incidental work as might bear upon the training of doctors and preachers), and (2) the Educational Commission's recommendation places at Shantung the one School of Education with every grade of work, whereas, our Shantung proposal stops teacher training work with Senior College, giving to Peking the Post-graduate

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Mr. Franklin H. Warner,
Dr. Eric M. North.

5/8/22

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Department of Education, the assumption being that Peking would desire to continue to develop also its Under-graduate Department of Education. These proposals of limitations upon itself and other proposals for facilitating the passage from Shantung Junior College to Peking Senior Colleges look toward some mutually acceptable plan of Amalgamation, failing which Shantung would naturally reconsider its program.

The five proposals in our Shantung action were referred to its Executive Committee with power in negotiating a joint plan of Amalgamation with the Peking Trustees. Whether the Joint Board itself, upon reply from or in conference with the Peking Trustees, would take action materially different from this proposal, I am unable to say. Personally, as regards further restriction of the Senior School of Arts and Science, I do not see how it is possible to go farther than limiting it to the training of teachers without entirely disbanding it; and with Tsinan the center of a great population of forty or fifty million people and of probably the largest Church constituency in all China it would seem unwise for the Missions and unfair to the people to abandon completely the only Christian, Senior College in that area.

The Shantung Christian University would bring to such a union an honorable heritage; ten missionary agencies of America and Great Britain; a physical equipment worth at least one million dollars Mexican; assured annual receipts (including foreign salaries) of \$275,000. Mexican; the best mission-supported Medical School in the Far East, if not in the world; a Theological School, which after some vicissitudes, is finding itself; a College of Arts and Science which has sent Christian teachers more widely over China than any other Mission institution and which is being constantly strengthened; an Extension Department, the nerve center of which is the famous Museum. The Mandarin Language is the medium of instruction which requires a good deal of work in preparing translations. The student body comes from fourteen provinces and seventy preparatory schools and it recently constituted the largest enrollment of college grade in any missionary institution in China.

It has been intimated that from the Peking University viewpoint the action of the Shantung Joint Board "nullifies Amalgamation." As this action is so much more generous to Peking University than is the recommendation of the China Educational Commission, then Amalgamation from the Peking viewpoint was doubly nullified by the Commission which proposed it. Furthermore, the Shantung Joint Board action is, I believe, actually more generous to Peking University than is the action of the Peking Field Board of Managers favoring Amalgamation. In any amalgamation with one section of the University teaching (largely) in English in one city and a second section of the University teaching in Mandarin in another and distant city, the conduct in both places of undergraduate courses in teacher-training would be not only feasible but apparently indispensable. Therefore, the intimation that the Shantung Joint Board action nullifies Amalgamation seems baseless.

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Mr. Franklin H. Warner,
Dr. Eric M. North.

5/8/22

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We trust that the Peking Trustees realize that the Shantung action is intended to be, and we believe is, a forward, generous, constructive step toward the favorable consideration of the unification of higher education by Missions in Northern China. The Shantung Board hopes that the Peking Trustees will feel free to state any basis on which they will consider Amalgamation or appoint a Committee of Conference with the Shantung Board on this general proposal.

With anticipation of receiving such proposals regarding Amalgamation as the Peking Trustees may deem expedient, I beg leave to remain

Sincerely yours,

(Signed) GEORGE T. SCOTT.

GTS-ET-KC.

Chairman of the Executive Committee;
Secretary of the North American Joint Board
of the Shantung Christian University.

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For Mr. Williams

Attached to Scott's letter of May 8, 1942

AN INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF THE UNITED STATES, CANADA AND ENGLAND

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

North American Joint Board Executive Committee

DAVID BOVAIRD
ARTHUR J. BROWN
S. H. CHESTER
R. P. MACKAY
PAUL MONROE
GEORGE T. SCOTT, Secretary

DWIGHT H. DAY,
Acting Treasurer of Board

North American Office

156 FIFTH AVENUE
NEW YORK CITY

PROPOSED AMALGAMATION WITH PEKING UNIVERSITY.

Officers of the University

JAMES BOYD NEAL, President
Acting Dean School of Arts and Science
JOHN D. MACRAE,
Dean School of Theology
HAROLD BALME,
Dean School of Medicine
PAUL C. CASSAT,
Treasurer in China

(The North American Joint Board of the Shantung Christian University unanimously adopted the following Minute at its Annual Meeting, April 12, 1922, New York City).

The North American Joint Board of Shantung Christian University has studied with great interest and care the Report of the China Educational Commission and especially its unanimous recommendations upon the coordination of all higher education by Christian Missions in the North China area. The Board, fully appreciating the various forms of cost involved, desires to place itself in willing and entire agreement with the purpose and general proposals of the Commission affecting Shantung University in the suggested amalgamation with Peking University.

The Board has also given careful consideration to the related actions of the Field Board of Managers of the Shantung Christian University, and is gratified to know that the Field Board is unanimously prepared to undertake to readjust the structure and functions of the University to the larger, cooperative program of Christian education for all Northern China on the basis recommended by the Commission. Cabled advice indicates that the British Joint Board of Shantung Christian University is favorably considering this union.

Although well aware of the burdens and sacrifices which the responsibilities and limitations of this readjustment would entail, the Board approves in principle and accepts in general the plan of Amalgamation as recommended by the China Educational Commission and instructs its Executive Committee to take this matter up with the Peking University Trustees. In formulating the program and initiating the process of such a joint plan of amalgamation, which may call for early action affecting the School of Arts and Science, the Executive Committee is hereby authorized and empowered, subject to concurrent action by the British Joint Board:

1. To approve of the transfer to Peking University of those courses of the Senior College of Arts and Science that would not be related to a School of Education, Theology or Medicine;
2. In order to facilitate the passage of students from Shantung University to Peking University, to strengthen the English courses in the Junior College;
3. To agree to the reorganization of the Senior School of Arts and Science into a School of Education;
4. To undertake to provide a model middle school and elementary classes as force and funds permit;
5. To welcome to the University faculty educational leaders from Peking University.

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Shantung Christian University

TSINAN, SHANTUNG PROVINCE
CHINA

New York Office

156 FIFTH AVENUE
Room 802

No. J-107

May 16, 1922

President Harold Balme, Secretary,
Field Board of Managers,
Shantung Christian University,
Tsinan, Shantung, China.

Re: Proposed Amalgamation.
Re: Miscellaneous Matters.

My dear Dr. Balme:

Amalgamation.

1. The Amalgamation of the Shantung Christian University and Peking University as recommended by the China Educational Commission has become impracticable by the vote of the Trustees of Peking University on May 10, 1922, "that the proposed organic union of Peking University and Shantung Christian University is inadvisable."

2. In order that you might be informed at once that amalgamation is not to result, I sent you the following Cablegram on May 11, 1922:

"AGIZCGUBET AMYFJENOMG ELOAJALEAN TELMNUXUGG VAASRCYGEK AGIZCOACIP"

"PEKING UNIVERSITY TRUSTEES POSITIVELY DECLINE AMALGAMATING COOPERATION WILL BE CONSIDERED SHANTUNG CHRISTIAN UNIVERSITY PROCEED AS OPPORTUNITY OFFERS NORMAL TRAINING SCHOOL KINDLY SEE WITHOUT DELAY CABLEGRAM PEKING UNIVERSITY TRUSTEES SCOTT "

3. The Trustees of Peking University had individually and in Executive Committee given careful and detailed consideration to the proposed amalgamation. At the meeting of the Trustees on May 10, 1922, the entire matter was thoroughly reconsidered.

(a) The point of view of the North American Joint Board of Shantung Christian University was seen in the letter which I, as Chairman of the Executive Committee and as Secretary of the North American Joint Board, had written under date of May 8, 1922, to Mr. Franklin H. Warner, Chairman of the Executive Committee, and to Dr. Eric M. North, Secretary of the Board of Trustees of Peking University, which letter was read in full to the Peking Trustees. A copy is enclosed herewith.

(b) The action of the Peking Trustees on the Proposed Amalgamation, at this meeting on May 10, 1922, quoted from the Minutes of the meeting, is as follows:

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"VOTED: That the Trustees of Peking University adopt the following statement concerning the proposed amalgamation of Peking University and Shantung Christian University.

1. The Trustees of Peking University have received the report of the China Educational Commission and the Resolutions of the Board of Managers of Peking University, passed on February 18th and March 4th, 1922, and the Proposals for the Amalgamation of Peking University and Shantung Christian University thereto attached.
2. President J. Leighton Stuart has stated fully to the Trustees the negotiations leading up to the report of the Commission and the Proposals adopted by the Board of Managers, and has explained the intent of these Proposals and their probable effect. The Trustees have also received and noted the resolutions of the North American Joint Board of Shantung Christian University, passed on April 12, 1922, with reference to the proposed amalgamation.
3. The Trustees desire hereby to extend to the Board of Managers their hearty appreciation of the care and attention which the Managers and others related to Peking University have given to the recommendation of the China Educational Commission and their high regard for the judgments which they have expressed.
4. It is the judgment of the Trustees, before whom the Proposals, with President Stuart's comments, have been for less than five weeks, that so important a step as the amalgamation of two Universities, three hundred miles apart, operating under different auspices and in diverse environments, each having its own constituency, its own alumni body, its own history, its own conceptions of its functions and methods of work, should not be undertaken without prolonged consideration of the probable consequences, and the development of a thoroughly harmonious ideal and plan of operation.
5. The Trustees, recognizing the responsibility which any missionary organization or institution bears toward the success of the missionary enterprise as a whole, desire to record their hearty agreement to the principle, expressed by the Educational Commission, of studying mission educational work in North China as a unit and of planning such measures as will bring the largest success to the whole enterprise. In such study of the needs of the field, the Trustees of Peking University will at all times be ready to join.
6. The Trustees desire further to express their conviction that financial limitations should not be made a ground for determining the broad policies of development, believing that ultimately, if not instantly, essential factors in the missionary enterprise cannot fail of adequate support. But they agree that the immediate carrying forward of such policies should be gauged by financial resources available and that

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every care should be taken to avoid ineffective use of funds by the operation of inefficient or duplicating units, and that limited work should be done thoroughly well before extensions are made. The securing of staffs with adequate technical training and with earnest missionary spirit and the comparatively small number of students yet available are two additional problems which make the cautions named still the more desirable.

7. While desiring such relationships of affiliation and conference with Shantung Christian University and with the secondary schools in North China as will promote the effectiveness of education under mission auspices in that area, it is the judgment of the Trustees that the proposed organic union of Peking University and Shantung Christian University is inadvisable.

8. The grounds for this decision lie in many factors. There is a genuine question whether a regional university, under the conditions of distance and environment obtaining in North China will be an educationally effective institution. Furthermore, the establishment of organic union would involve exceedingly intricate problems in the organization of the governing Board, the adjustment of incorporation, the settlement of problems of financial trust, and other important questions.

9. With reference to the types of work recommended to be done at Tsinan and at Peking, there are even more serious difficulties encountered. The Trustees note, with much appreciation, the readiness of the North American Joint Board of Shantung Christian University, in looking forward to amalgamation to strengthen their courses in English and to approve the development at Peking rather than in Tsinan, of vocational Senior College Courses other than education, theology and medicine, and heartily recognize the importance of the maintenance of the School of Medicine at full strength. The Trustees further recognize that it is most vital that higher education in North China do its entire duty in the provision of trained teachers for primary and middle schools. Further study of the problem and such measures of cooperation in meeting the needs for teacher-training as may seem practicable without organic union may at a later time develop a satisfactory policy. The development of theological education of high standard at Peking, as generally endorsed, will be promoted by the Trustees.

10. With a view to the further study of the higher educational needs of North China and of the closer cooperation of the Universities with each other and with mission secondary schools in North China, the Trustees of Peking University instruct their Executive Committee to join with a similar committee of the Shantung Joint Board in such study and in consideration of such recommendations for cooperation as may come from the field.

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Arthur J. Brown and G. T. Scott asked to be excused from voting on the preceding resolution.

VOTED: That copies of the resolution be sent to the Secretary of the North American Joint Board and to the Chairman of the China Educational Commission, and that the Secretary be instructed to cable the essential items in the action to the Board of Managers."

Dr. Brown and I explained to the Peking Trustees that, as representatives of the Presbyterian Board which cooperated in both institutions, we were quite prepared to approve of the Proposed Amalgamation and that we had so voted in the Shantung North American Joint Board. We also stated that it was evident from the general attitude of the Peking Trustees that amalgamation was not desired and was impracticable, and that therefore we did not press for it against the obvious and expressed opinion and purpose of the majority of the Board. Not wishing to have a divided vote on this vital matter, we asked to be excused from voting. The wording of the action (which was drafted prior to the meeting) in my judgment does not fully reveal how positive is the opinion of the Trustees against the proposed organic unity, both in general and in particular. There was an intimation that this negative action might be considered as partly caused by the action of the Shantung Joint Board, but the Chairman ignored this and declared: "The Peking action shall stand on its own bottom."

The Peking Trustees, although definitely disinclined to amalgamation, nevertheless plan to consider ways and means of some correlation of the fields and functions of the two institutions. No radical steps are contemplated but possibly something constructive may ultimately eventuate. The assumption is that proposals for such coordination will be worked out on the field and sent back to the Home Boards for consideration and action.

The Peking Trustees have cabled to the Peking University reporting on the situation. It would be well for you to confer as soon as possible with Peking University. Developments at Peking will continue, I presume, as planned prior to the proposed amalgamation.

On the following day, May 11, 1922, I attempted to convey the situation to you briefly by cablegram as indicated above.

(c) The attitude of the Canadian Presbyterian Board, with which the Northern Presbyterian Board are the two American organizations cooperating in the School of Arts and Science, is reported in Dr. R. P. Mackay's letter to me of May 11, 1922:

"Your letter of April 19th, enclosing Minutes of the Annual meeting of the North American Joint Board of the Shantung Christian University received, and submitted to our Executive today. I have also read with interest your own exposition of the situation of April 22nd,

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The Executive still feels that the position taken by yourself and friends in Shantung is the correct one, that the educational system undertaken as our special department should be complete, and in order to do that the Senior College work in education should be retained as indispensable to the purpose in view.

I hope it will be possible in some way to reach an agreement as an example to other centers, for no doubt the action taken by such great institutions as the Shantung and Peking Universities will have influence elsewhere."

(d) Dr. Paul Monroe, as Chairman of the North American Joint Board, on April 10, 1922, wrote to me a brief letter on this matter, which you will wish to see, as follows:

"Since our conference Friday I have read the pamphlet issued by Dr. Balme on the proposed union of Shantung University and Peking University. Also the recommendations of the Educational Commission dealing with these two institutions. There is nothing in either to which I cannot most heartily subscribe. Both in China and here in this country I have received interpretations of the recommendations for the Colleges which were different from those actually embodied in their report, but I find nothing in the report which does not meet my heartiest approval.

It would seem well for us to act favorably upon these recommendations provided they meet the approval of your Mission Board."

(e) In a way it is regrettable that the first recommendation of the China Educational Commission to be considered in particular by Boards in the home land has been deemed inadvisable and is therefore declined. The incident is especially noticeable because the two institutions concerned are so conspicuously well known throughout China. As indicated in my previous letter, there has been no little embarrassment felt at home from the apparently precipitous action of the two Universities' Field Boards of Managers in China upon recommendations of the Commission which had not yet reported to the body which constituted it and sent it out to investigate. I am blaming no one but the post mortem seems to show that the initial operation was performed at the wrong place. However, had the first operation been performed here in New York, I believe that it would have been equally fatal! You rejoin: "If eventually, why not now?"

4. Your letter of April 3rd covering your cablegram of that date reached me on May 8th. The doubts and questions of the Shantung Missions and Alumni have now been answered and all that the Alumni and Missions now have to do is to get behind their own institution with adequate support. The University has a fine cause, a strong leader, a good staff, a wonderful equipment and fairly good support; if it limits its objectives, is absolutely united in its

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campaign, has the cordial good will of the local missions and population and restricts its front to what it can cover with some degree of strength, it cannot fail to reach its God-given objectives with satisfying success.

5. School of Education: Inasmuch as Peking University will doubtless proceed with the development of its own Department of Education, Shantung University probably cannot expect from Peking University assistance in the development at Shantung of such work, although temporary help from Dr. Galt and Mr. Li would be very valuable and fully appreciated. Shantung University will need to proceed in the development of courses in teacher-training within the resources that it may have available at any given time, including such assistance as may be available from outside. It was this general idea that I endeavored to convey by the sentence in the cablegram: "Shantung Christian University proceed as opportunity offers Normal Training School." As you know the two Joint Boards of the University earnestly desire to have the Senior School of Arts and Science reorganized into what will practically be a School of Education as quickly, as thoroughly and as efficiently as possible. In this School, as in all departments of the University, Chinese leadership and support should be given the very largest possible opportunity. The Institution must gear in with China. The training of Christian teachers seems to the many friends of Shantung to be an outstanding, inevitable and eminently desirable objective of the University, and the Home Boards will do everything they consistently can to support your progress in this direction. The North American Joint Board, while cordially indorsing vigorous teacher-training work of Junior College and of Senior College grade, does not at this time approve of post-graduate work in education, feeling that the undergraduate work is now by far the most important and is all that Shantung can probably handle for some time to come, and that possibly Peking or some other center may eventually prove to be a better place for the training of the few high-class supervisors and educational specialists. The Board approves of such Boys' Middle School (Lower and Higher) as the University can provide within its resources. But the Board does not approve of an elementary, laboratory school, nor of any provision at present for girls and women, except in Medicine. This position is solely one of expediency and not of policy.

6. Action by the Northern Presbyterian Board was taken at its meeting, May 15th, in the following self-explanatory minute:

"On the question of amalgamation of Shantung University and Peking University as proposed by the China Education Commission, the Board learned with interest, that, while the North American Joint Board of the Shantung Christian University had given general approval to the plan, the Peking University Trustees had voted that amalgamation was inadvisable, proposing instead a correlation of the work of the two separate universities. Although amalgamation is therefore impracticable, the Board expressed the hope that the two institutions may nevertheless be related by mutual agreement or affiliation so as to cooperate for the largest usefulness of the higher educational program of North China."

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7. Conference of Middle School Representatives. Since writing the above I have received your letter of April 18th reporting the receipt of my first cablegram on the amalgamation proposal and enclosing the minutes of the Conference of Middle School representatives in Tsinan, March 31st and April 1st, 1922, with your covering comments. (a) The proposal for a Shantung Board of Education with a full-time Secretary operating from the University as a base impresses me as worthy of very cordial support. Inasmuch as the program was apparently drafted in anticipation of having the single and complete School of Education of North China located at Shantung University, it will doubtless have to be revamped to some extent in view of the changed prospect. It is obvious that the success of the movement will very largely depend upon the competence and general acceptability of the Secretary. I note that provision is made for his office and travel. From what source does his salary come? (b) As Yenching College will presumably not move any of its departments to Tsinan, Normal training work for girls will have to be postponed along with a Middle School for girls. (c) As indicated in my previous letter, the Board endorses the position taken by the Conference that the training of teachers for elementary schools should not be conducted at the University, believing that this work should be done elsewhere. (d) The proposal for a University Summer School for Teachers is sure to meet with hearty support from every quarter. (e) As voted by the Executive Committee it seems advisable that all Mission Middle School work for boys in Tsinanfu should be merged into the University Middle School. It is very heartening to see the University thus planning to link itself very closely and vitally in common service with the rest of the missionary educational program of Shantung and Honan.

Miscellaneous.

8. A complete copy of the University Budget for 1922-23 was received from Mr. Cassat the middle of April. At the request of Mr. Roger Greene, we struck off for him copies of the detailed budget of the School of Medicine. Our hope is that the China Medical Board with these figures at hand may feel free to take favorable action on the request for a continuation of their annual grant of \$33,000. Mexican. Your letter of April 18th brings the extremely unwelcome news of Mr. Cassat's illness and we trust that he will have a speedy recovery.

9. Staff of School of Medicine: I do not know exactly what new men are desired on the staff of the School of Medicine. Dr. Heimbürger is in touch with one or two dentists and Dr. Shields with an eye man, and another man for eye, ear, nose and throat. There is also a highly qualified Laboratory man, Dr. Des Brisay, whom Dr. Mackay of Toronto highly recommends. Will you kindly keep us informed frequently and definitely as to just what new men are desired on the University staff and how it is proposed to support them?

10. The Canadian Presbyterian Board reports as follows regarding maintenance of the Library and maintenance of Missionary Residences: (Letter from Dr. R. P. Mackay to me, May 11, 1922):

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"Our Executive regret to find itself unable to undertake the responsibility of the maintenance of the Library, much as we would like to do so. Having provided the building, which all speak of as the finest on the campus, it would be a privilege to maintain it. Whether that will be possible sometime in the future I do not know, but in the meantime our financial condition is almost desperate.

The Executive is willing to make a grant of \$80. Mex. annually toward the maintenance of residences for our missionary representatives. We have three such buildings, and shall accordingly be responsible for an annual grant of \$120. gold."

11. Bulletin Number 24 arrived a few days ago. I will mail a copy to each member of the Board along with a copy of this letter and enclosure. Please send each Bulletin to Dr. Monroe, several copies to Dr. Mackay and Dr. Chester, and about 20 copies to me as Secretary; I will furnish Board members not mentioned above.

I am fully aware how unsatisfactory are this letter and my previous letters on the very important and intricate matter of amalgamation. I have endeavored to represent faithfully and fairly the various issues involved and trust that I have given you a clear and just impression of conditions at this end of the line. Under separate cover I am mailing you 30 copies of this letter and of the enclosure.

With every good wish for the welfare of the University and with warmest personal regards, I am

Very sincerely yours,

GEORGE T. SCOTT,

Secretary of the North American Joint Board.

GTS-KC.

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JUL 8 1922

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SECRETARIES

July 7th, 1922.

Mr. Dwight H. Day
Building

My dear Mr. Day

RE - DEPOSIT OF SHANTUNG UNIVERSITY FUNDS. NEW YORK CITY.

As part of the appropriation of the Presbyterian Board to the Shantung University for the current fiscal year, there is an item of interest on endowment of \$1,580.30 Gold. The Field Treasurer of the University, Mr. Paul Cassat, carries an account at the Bankers Trust Company in New York, I believe at the Astor Branch, 501 Fifth Avenue. Mr. Cassat wrote some time ago asking that this part of the appropriation be deposited to his checking account in New York, but the money had already been made available on the Field prior to the receipt of his letter.

He now writes to me under date of June sixth,-

"Inasmuch as my letter asking you to hold the appropriation of interest on the endowment, \$1,580.30 and deposit same to our account in the Bankers Trust Co. in New York City did not reach you in time, I have now asked Mr. Myers in Shanghai to return this appropriation to New York in order that we may build up my bank account in New York without losing on exchange through transmission of funds through China. I have asked him to instruct the Treasurer in New York to refer to you for the disposition of these funds, and I will be greatly obliged if you will have this sum deposited to the credit of the Shantung Christian University account in the Bankers Trust Co. as soon as it arrives. Receipt of same, please send direct to me."

If this credit should be returned during my absence on vacation will you be good enough to have it deposited as requested by Mr. Cassat, sending him direct advise along with the receipt of the Bankers Trust Company. Mr. Cassat is pursuing this course at our suggestion as endorsed by you in order to avoid losing the difference between buying and selling cost if the money was to be changed into Mexican in China and back again into gold for deposit in New York.

Thanking you, I am

Sincerely yours

Copy to Mr. Paul Cassat.

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AUG 9 1922

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SECRETARIES

Copy for Mr. Scott

July 31st, 1922.

Mr. Dwight H. Day
Building

My dear Mr. Day:

A letter from Mr. Donald D. Parker came to Mr. Scott today, and as he is away on his vacation and will not be back until the seventh of August, I am sending you a copy of part of his letter, which is as follows:-

"Since I last wrote I have received final word in the form of a letter from Mr. Paul C. Cassat of Tsinan, in which he notified me of the action that had been taken and enclosed five hundred dollars to pay my travel expenses out to China.

"Recently I have had several light attacks of appendicitis and I have been advised to have my appendix taken out before I go. For this reason I have notified Mr. Day not to hold reservations for me on any boat sailing before Sept. 7th."

Sincerely yours

Secretary to Mr. Scott.

JWJ

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FILING DEPT.

AUG 14 1922

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SECRETARIES

August 11, 1922

Rev. J.R. Birkelund, M.D.
425 South 4th Street
Minneapolis, Minn.

My dear Dr. Birkelund:

It was gratifying to learn recently from Dr. R. T. Shields that your Board had, as I understand, given favorable consideration to the question of Dr. Braafliadt remaining on the staff of the School of Medicine of Shantung University in the position where in recent years he has rendered such eminent and acceptable service for the promotion of modern medicine under Christian missionary auspices. During my visits at Tsinanfu two and three years ago I came to know Dr. Braafliadt personally and to learn at first hand of the very able, constructive and far reaching work which he was doing and directing in the Medical Department of the University. Everyone thought very highly of him and it must be very satisfying to all concerned to realize he is to continue in that service.

As has been written to you previously your Board would, through the support of a member of the staff, be eligible for regular representation upon the North American Joint Board of the Shantung Christian University of which Board I have the privilege of serving as secretary. I presume it would be difficult for anyone from your home office to attend the meetings of the Board and yet there is generally a meeting at the time of the Foreign Missions Conference in January and there might, moreover, be an alternate appointed living in or near New York City who could represent your Board.

The China Medical Board informs me that it is granting a furlough study fellowship for the year 1922-23, the letter stating that they "are very happy to be able to aid Dr. Braafliadt in the continuation of his studies in preparation for further work at Tsinan".

Trusting that all of your work is proceeding satisfactorily, I beg to remain,

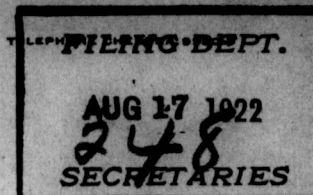
Yours very sincerely,

George T. Scott.

GTS-EMF

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D. H. Day



The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSOCIATE SECRETARY

SCOTT REC'D

AUG 16 1922

Ans'd

August 15th 1922.

B. J. W.

Mr. George T. Scott,
Building

Dear Mr. Scott:

We received today, August 15th, the sum of \$250.00 from the Estate of Samuel P. Harbison, Pittsburgh, Penna. remitted by W. Albert Harbison. He writes that this check is the second payment "on our three year subscription to the current expenses of the Shantung Christian University". We were speaking with you this morning about this gift and we have credited the amount in the Funds Ledger to the Margaret Wilson Special Account, Shantung Christian University, for her support. If it is in order, will you kindly have the amount appropriated at the next meeting of the Board?

Sincerely yours,
DWIGHT H. DAY, Treasurer,

By W. M. J.

T F

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Aug 15/22



My dear Miss Lepper

Herewith a memorandum charges returned by Mr Myers by direction of Dr. Waddell and originally sent out against the North China Normal Union Med College on our N.Y. statements through a misunderstanding. Mr Myers sent an itemized list that somehow has become lost or mislaid. I am writing for a duplicate. The total amount that he charged back is \$3907⁴⁷ for which we would be glad to have you check & settle the account. When we receive the list giving details I will give you a copy.

Sincerely yours

W. H. Vogel

Notice	1140	3723.99
"	1146	.75
"	1154	174.90
"	1158	7.83
		3907.47

Day BILLS

#1
August 16, 1922.

from L. M. LEPPER to MR. M. H. HOGEL.

My dear Mr. Hogel:-

Enclosed you will find my check as Treasurer of the North China Medical College for \$3907.47, to settle the account as listed in your memorandum.

I would appreciate very much a list giving the details of these charges.

Thanking you, I am

Yours sincerely,

LML:JS

PATTERSON, TELLE & BROWN
NEW YORK OFFICE

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NORTH CHINA UNION WOMEN'S MEDICAL COLLEGE

Gold

Mex.

August N. Y. Charges:-

Hospital Supply Co.	93.58	161.90
Hammacher Schlemmer Co.	5.47	19.46

September N. Y. Charges:-

Freight, N. Y. to Tientsin on Acids and Lab. Supplies	263.80	488.93
Freight, N. Y. to Shanghai on Surgical Instruments	3.92	195.59

October N. Y. Charges:-

Rem. Boyd E. Kumberling	65.00	117.65
Amer. Med. Assoc.	.50	.90
P. Blakiston's Son & Co.	20.47	37.05
Century Co.	2.86	5.18
P. B. Hoeber	2.85	5.16
Mc Millan Co.	6.60	11.95
Longman Green & Co.	38.59	69.85
Lea & Febiger	7.21	13.05
C. V. Mosby Med. Book Co.	4.40	7.96
W. B. Saunders Co.	18.79	34.00
The Will Corp.	1.90	3.44
The Will Corp.	2110.36	3819.75
Wm. Wood & Co.	13.88	25.12
John Wiley & Sons	7.43	13.45
Yale Univ. Press	1.41	2.55
Penn. R. R.	4.04	7.31

November N. Y. Charges:-

F. E. Donath	64.33	119.65
Freight on Medical Apparatus	39.74	73.92

December N. Y. Charges:-

R. H. Tantrip	543.95	1044.38
Advance S. Waddell	148.50	285.12

China charges (part) for Duty, Freight,
hauling, etc.

255.31	464.68
--------	--------

\$ 3723.99\$ 6827.10



RECEIVED
DEC 11 1922
TREASURERS OFFICE

CABLE ADDRESS:
"INCULCATE" NEW YORK

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

DWIGHT H. DAY, TREASURER.

November 3rd, 1922.



Miss Lucy Lepper,
Building.

My dear Miss Lepper:

Enclosed is our check of \$153.00 representing the gift received from your Woman's Board of Foreign Missions for the North China Medical School.

Sincerely,
DWIGHT H. DAY Treas.

BY *Wm. J.*

B

Encl-

0336

CABLE ADDRESS: "INCULCATE NEW YORK"

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

DWIGHT H. DAY TREASURER
RUSSELL CARTER ASSOCIATE TREASURER



43
November 27, 1922.

Miss Lucy Lepper, Treas. North China Medical College
Woman's Board of F.M.
Building.

My dear Miss Lepper:

We enclose herewith our check to you of \$68.50. This represents part of your remittance to us, received July 15, \$173.50, designated for Yenching College. You later advised us that this was wrong, that the \$68.50 should have been designated North China Medical College, and asked if we could have the matter adjusted. We secured a refund from Mr. Louis A. Bowman, treasurer of Yenching College, and are now paying the same over to you.

Very sincerely,
DWIGHT H. DAY Treas.

By 

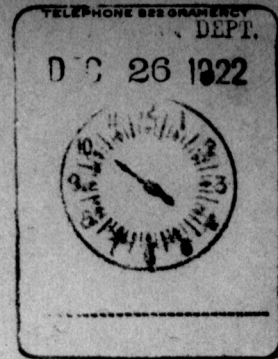
T
B

Encl-

0337

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
136 Fifth Avenue
New York**

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER



December 22, 1922.

ENCLOSURE
SEE REMITTANCE SLIP

Miss Lucy Lepper, Treasurer
North China Medical School,
Building.

My dear Miss Lepper:

Enclosed is our check of \$500. for the
North China Medical College, Peking. This represents the
amount remitted to us by you as treasurer of the Woman's
Board on December 11th.

Very sincerely,
DWIGHT H. DAY Treas.

By 872

B

Encl-

0338

Handwritten initials: J.S.

December 27, 1922.



Miss Lucy Lepper,
Building.

Dear Miss Lepper:

In the adjustment of the North China accounts I find that on March 31st, 1921, there were two appropriations made for the North China Women's Medical College, for which payments have not been made. One appropriation is for \$110 and is from the Woman's Board of Philadelphia. The other, \$5.00, is from the Woman's Board of the Southwest. I take pleasure therefore in enclosing herewith check for \$115.00 covering these two appropriations.

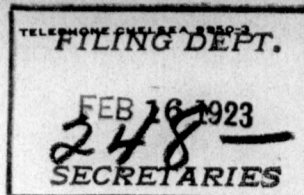
Very sincerely yours,

M. G. Nutton

FAF E
Enc

ENCLOSURE
SEE REMITTANCE SLIP

0339



The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

January 3, 1923

MEMO FOR MR. SCOTT'S FILES
NORTH AMERICAN JOINT BOARD FOR
SHANTUNG CHRISTIAN UNIVERSITY

(COPY OF LETTER SENT TO ALL UNION INSTITUTION BOARDS)

The Presbyterian China Council, representing our eight Missions in China, at its latest annual meeting, October 1922, requested that the China Council might be furnished with a copy of important, general correspondence going from a Union Board or Committee at the home base to a Union Institution in China in which our Presbyterian Missions cooperate. The request of the Council concludes with the following sentence:-

"Familiarity with this correspondence would assist the Council to maintain that sympathetic relation of the Missions with these Institutions which might otherwise be lost."

While fully aware that some inconvenience might be occasioned in sending to the China Council a copy of circular material such as general letters addressed to the field and minutes with official actions, nevertheless I believe that a Union Institution, like Shantung Christian University, would be directly benefited by the resultant, closer touch with the Presbyterian China Council whose influence in the conduct of our Presbyterian work is becoming increasingly important. If mimeographed copies of circular material are sent in quantity to one address in China, it might seem desirable for the Secretary there to supply the China Council with a copy. Copies of such general material as it may be advisable to send in the way suggested should be addressed to Dr. J. Walter Lowrie, Chairman of the Presbyterian China Council, 20 Museum Road, Shanghai, China.

Perhaps you can suggest a better way of bringing about the result desired. If this request is granted to one denomination, presumably it should be granted to any other cooperating denomination that may make it.

With best wishes, I am

Sincerely yours

(G. T. S.)
George T. Scott.

Secretary for Higher Education.

GTS-JWJ

0340

JAN 3
1923

LIST TO WHOM COPIES OF LETTER WERE SENT.
RE: CHINA COUNCIL REQUEST FOR GENERAL CORRESPONDENCE
OF UNION INSTITUTIONS IN CHINA IN WHICH THE PRESBYTERIAN
BOARD COOPERATES.

Dr. Eric M. North and Mr. L. B. Moss, Peking University Trustees, Secretaries
Mrs. Lucius O. Lee, Secretary of Yenching College Committee (Copy to Mrs. Roys)
Mrs. Charles K. Roys, Member of North China Union Medical College Committee
Dr. Eric M. North and Mr. L. B. Moss, Secretaries Nanking University Trustees.
Miss Elizabeth R. Bender, Secretary Ginling College Committee
Dr. John W. Wood, for the Wuchang Normal School
Mr. Edwin F. Willis, Secretary Hangchow College Trustees.
Memo for Shantung Christian University Files.

0341

G. T. Scott.

FILING DEPT.

MAY 12 1923

248
SECRETARIES

RECEIVED

MAR 22 1923

March 21, 1923.

Mr. Schell ✓
Mr. Trull
Mrs. Roys
Miss Kerr

RE: NEW RESIDENCE, SHANTUNG UNIVERSITY.

A cablegram from President Balme and Dean Cochran of Shantung University was received today, reading in translation as follows:-

"IF ADDITIONAL \$3500.00 AMERICAN GOLD CAN BE CABLED AVAILABLE FOR NEW MISSIONARY RESIDENCE AT STATION, CAN CONTRACT FOR TWO BUILDINGS TO ADVANTAGE. MAY WE PROCEED? STRONGLY URGE A MATTER OF SUCH IMPORTANCE. BALME COCHRAN"

You will recall that a month ago we authorized the field to expend \$6,000. Gold for a Presbyterian residence at Shantung University where we have "twelve be-childrened families and homes enough for six." This cablegram obviously means that if to the \$6,000. sent another \$3500. Gold were added, that with this total of \$9500. Gold, a total of two residences could be advantageously contracted for and erected simultaneously.

With kindest regards, I am

Very sincerely yours

George T. Scott
George T. Scott.

GTS-JWJ

0342

SHANTUNG

S/

February 17, 1923.

Mr. George T. Scott,
156 Fifth Avenue,
New York City.

My dear Mr. Scott:

Thank you for the copy of the minutes of the Executive Committee of the North American Joint Board of the Shantung Christian University. I am rather hesitant about suggesting any addition to the minutes, but wonder whether my name should not appear among those present, even though I was not really a member of the committee.

With regard to your request for the approximate share of the Shantung Christian University in the necessary expenses of the Central Office of the China Union Universities for the year April 1923 to 1924, I may say that it will be a huge guess, but I should say that probably \$250 to \$300 ought to cover the amount.

May I call your attention to the fact that the fiscal year for the Central Office is from October 1st to Sept. 30th, and that if possible we should like to have our appropriations made on this basis. This would involve a six-months' appropriation from April 1st to September 30th, and a year appropriation from that time forward. If it is possible for the matter to be arranged on this basis we would very much appreciate it.

Very sincerely yours,

0343

SHANTUNG

S/

February 17, 1923.

Mr. George T. Scott,
156 Fifth Avenue,
New York City.

My dear Mr. Scott:

Thank you for the copy of the minutes of the Executive Committee of the North American Joint Board of the Shantung Christian University. I am rather hesitant about suggesting any addition to the minutes, but wonder whether my name should not appear among those present, even though I was not really a member of the committee.

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Very sincerely yours,

0344

SHANTUNG

March 23, 1923.

Mr. George T. Scott,
Secretary North American Joint
Board of Shantung Christian University,
156 Fifth Avenue,
New York.

My dear Mr. Scott:

President J. Leighton Stuart of Peking University has reported to me an informal conference that was held the other day regarding the question of more effectively meeting the needs of the institutions of higher education in China, and he has asked me to present to the secretaries of the trustees of Peking University and of Shantung Christian University the request of this informal group, that these bodies of trustees should appoint a committee to take steps to secure consultation with representatives of other institutions in China on the question of the possibility of uniting on a campaign for funds for higher educational institutions, with the understanding that if satisfactory plans can be worked out the campaign should be launched as soon as practicable.

I am simply passing this request on to you at the instance of Dr. Stuart, who was asked to see that the matter was brought before the governing bodies of the two institutions for consideration. I should think perhaps if feasible, the matter would better be discussed in an executive committee meeting, or some smaller group, before being brought to the full meeting of the North American Joint Board.

Very sincerely yours,

0345

to MR. HOGEL.

March 30, 1925. 0015

Miss Schultz informs me that the Assembly's Board has on their books the following amounts for North China Medical, which were given during the Jubilee:

From Northwest	- \$3500. -	Appropriated November 17, 1919.
" "	- \$1800. -	" February 16, 1920.
" Philadelphia	- \$2000. -	" July 14, 1920.

I understand that these amounts have not been drawn upon. Would it be possible for you to pay this money over to me as Treasurer of the North China Medical as we are anxious to have all available funds on hand at the earliest possible date.

Treasurer,
North China Medical School.

0346

SCOTT REC'D

APR 3 1923

Ans'd

Mary W. Kerr

re-residence for Albert G. Parker

FILING DEPT.

APR 7 1923

248
SECRETARIES

March 29, 1923

Mr. George T. Scott
Building

My dear Mr. Scott:

I am glad to be able to tell you that yesterday our Woman's Board voted to approve the suggestion of the Northwest Board and assign a sufficient amount of money to erect the Shantung Residence to be occupied by the Albert G. Parker's.

Stipulations connected with this gift are as follows: First, that Mrs. Parker is to occupy this house so long as she remains on the field. Second, that the house is to be provided with "modern conveniences, furnace, bathrooms, and other conveniences". This latter I interpret as meaning screens.

The amount as stated in the China Council list I understand to be \$6,500. If this amount is not sufficient, please let me know.

Faithfully yours,

Mary W. Kerr

Secretary for Specific Work

MWK:RE

X The Woman's Board approved \$7,000 as the amount to be set aside for this purpose.

Old in
Letter + Memo

Phone
M. W. Kerr
4/3/23

0347

D-C

C. K. Fulton Miss Lepper

April 11th, 1923.



Dear Mr. Fulton:-

With regard to amounts sent us by Miss Lepper designated for the North China Medical School, which amounts were appropriated by our Board and I believe concerning which notices of appropriation were sent to the field:

In the plan which has been followed the actual cash was returned to Miss Lepper as Treasurer of the North China Medical College to be disbursed by her to the field.

However, the field forces have been drawing these amounts on our appropriation notice so that I am asking Miss Lepper to confer with you and you two good people come to some method by which this can be straightened out.

After this I suggest that our appropriation notice be sent to the Treasurer of the North China Medical School, namely, Miss Lepper, for her to use in communication with the field. Would this not be the wisest way to handle it?

I believe there is some Woman's Jubilee money in this category and I wish you would speak to Miss Lepper concerning that.

Faithfully yours,

W. H. P. Day
Treasurer.

0348



No. 726

April 11, 1923

Mr. C. M. Myers
Box #724
Shanghai, China

Dear Mr. Myers:

I understand that our Board has appropriated
as of

Nov. 17, 1919 - - - -	\$3,500
Nov. 16, 1920 - - - -	1,800
Jul 14, 1920 - - - -	<u>2,000</u>
Total	\$7,300

for the North China Medical College, monies given by the
Woman's Board during the Jubilee, which appropriations
have not been drawn by the field.

Miss Lepper as treasurer of the North China Medi-
cal School requests that we pay this money over to her, and
we are doing so at this time, with the understanding, of
course, that if since our last report from the field any
part of these appropriations should have been drawn, you
will advise us, and the adjustment will be made here with
Miss Leper.

In other words, at this date, ^{we are} virtually treating
these appropriations similarly to other appropriations to
union institutions having treasurers in the United States
making payment of monies in the United States, and if the
appropriations were going to the field today, we would mark
them not "available on the field."

With kind regards,

Yours sincerely,

Associate Treasurer

EMD/T

Copy to Miss Leper

0349

The Board of Foreign Missions of the Presbyterian Church in the U.S.A.

156 Fifth Avenue, New York

Acknowledges with thanks the amount recorded below, giving credit as stated

April 10, 1923 as of

From Woman's Bd of Fgn Missions

Date March 31st

Presbytery

No. 26765

By

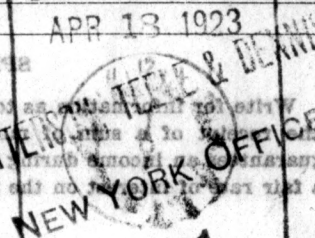
Churches	S.S.	Women's Boards	Y.P. Soc.	Legacies	Individuals	Total
						2500.00
For <u>Gr. Oriental Colleges for Buildings of</u>						
<u>North China Medical School-</u>						

Receipt
mailed
to

Miss Lucy Lepper, Treas.

(See other Side)

DWIGHT H. DAY, Treasurer, By



111

GS

0350

THE BOARD OF FOREIGN MISSIONS OF THE PRESBYTERIAN CHURCH IN THE U.S.A.

155 WEST 42ND STREET, NEW YORK

FORM OF REQUEST

I give and bequeath unto "The Board of Foreign Missions of the Presbyterian Church in the United States of America," incorporated April 12, 1862, by Act of the Legislature of the State of New York

the sum of _____ Dollars,

to be expended for the appropriate objects of said corporation.

SPECIAL GIFT AGREEMENTS

Write for information as to the Board's "Special Gift Agreements", whereby upon the receipt of a sum of money destined for use in Foreign Missions, the Board guarantees an income during lifetime, paying semi-annually an amount equivalent to a fair rate of interest on the gift, 4% to 7%, depending upon the age of the donor.

DWIGHT H. DAY, Treasurer, By

(See other side)

0351

as of Mar. 15.
April 14, 1923.

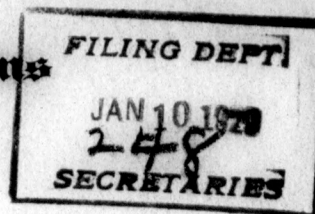
To MR. DWIGHT H. DAY, Treas.
From MISS LUOY LEPPER, Treas.

Attached you will find our check for Two Thousand Five Hundred
dollars and no cents (\$2,500.00) for Buildings of North China Medical School
to be appropriated and then returned to the Treasurer of the North China
Medical College.

check # 2912 - 4/14/23

0352

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York



OFFICE OF SECRETARY

April 16th, 1923.

Mrs. Roys, Miss Lepper, Miss Bender
Officers of Committee on North China
Women's Union Medical College

My dear Mrs. Roys, Miss Lepper and Miss Bender,

As you were present personally at the Annual Meeting of the North American Joint Board of the Shantung Christian University, you know of the warm welcome which is extended to the North China Women's Union Medical School in its union with the School of Medicine of the Shantung Christian University.

We trust that the union will be close and complete and on a cordial coeducational basis in the official Boards as well as on the staff and student body. The North American Joint Board will welcome to its membership the women representatives both of the Women's Boards and of the General Boards. Women could also be coopted to membership on the Shantung Board. All women members of the Board, plus any others that might seem desirable, could form the Women's Committee of the Board. We understand that a coeducational School of Medicine is being formed which should be conducted as a unit by the official Boards of the Institution, on which Boards the women's interests are fully and officially represented.

In the Minutes of the recent Annual Meeting, you will find on Page II the revised Basis of Membership of Cooperation, which revision was made largely to provide more favorably for Cooperation by Women's Boards in the School of Medicine. Minutes No. 12 and No. 13 refer specifically to the matter under discussion.

With kindest regards, I am

Sincerely yours

George T. Scott

George T. Scott.

Secretary, North American Joint Board.

GTS-JWJ

0353

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER



April 19, 1923.

ENCLOSURE
SEE REMITTANCE SLIP

No. China Med
Miss Lucy Lepper, Treasurer,
North China Medical School,
Building.

My dear Miss Lepper:

Enclosed is our check for \$2500. payable to
your order as treasurer of the North China Medical School, repre-
senting the amount received thru you from the Woman's Board
April 14th for appropriation by the Committee on Closing the
Books designated for Buildings- North China Medical School.

Sincerely,
DWIGHT H. DAY Treasurer

By *[Signature]*

B

Encl-

0354

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LEPPER -
23

TREASURER'S DEPT.

APR 19 1923

April 19th, 1923.

Matter of Appropriation \$35,000.00
for the
Woman's North China Medical School, Tsinanfu, Shantung.

Miss Lepper, Treasurer of the Woman's Board, will pay to the Assembly's Board \$35,000.00 appropriated by the Woman's Board out of the Sage Legacy for the North China Woman's Medical School.

Of this \$35,000.00 the sum of \$25,000.00 will be designated for the first unit in a dormitory and \$7,500.00 for one residence; the balance, \$2,500.00, although appropriated for the School has not been designated for any particular item and will not be available to be drawn on the field at this time.

The Assembly's Board will appropriate the full \$35,000.00 and will remit it after appropriation, to Miss Lepper as Treasurer of the North China Medical School. Miss Lepper, as such Treasurer, desires to remit \$32,500.00 of the amount to the North China Medical School, Tsinanfu, through the Associated Mission Treasurers Office, Shanghai. Therefore, she will deposit with the Assembly's Board \$32,500.00 to meet drafts drawn by Mr. Myers of the A. M. T. Office against the Board of Foreign Missions on this account.

The cable suggested is as follows:

Inculcate, Shanghai

\$25,000.00 available one dormitory unit and
\$7,500.00 one residence North China Medical School Women
Tsinan. Notify Balme.

(Signed) Day.

0355

No. China med.

Appropriations

April 19, 1923.

to MR. DWIGHT H. DAY, TREAS.

Enclosed find our check for \$25,000.00 to be appropriated to North China
Medical School and paid to the Treasurer of North China Medical Committee,
Lucy Lepper.

LL:JS

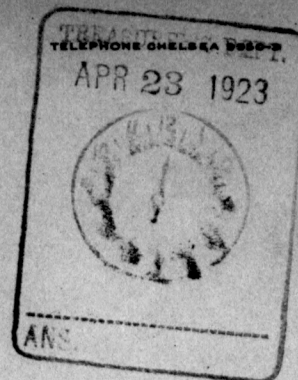
0356

TELETYPE NEW YORK

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

DWIGHT H. DAY TREASURER
RUSSELL CARTER ASSISTANT TREASURER

April 21, 1923.



To Church

Miss Lucy Lepper,
156 Fifth Ave.,
New York City.

Dear Miss Lepper,

We are enclosing herewith a copy of cable which we sent in accordance with a request received from you and Mr. Day. The cost of the cable was \$10.10, which amount we have charged to your account.

Very truly yours,

DWIGHT H. DAY, Treasurer,

By *Maddeline McChesney*

MM/MO

Enclosure

PATTERSON, TEELE & DENNIS
NEW YORK OFFICE

111

0357

2
5
6
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My to:

Mr Day
✓ Miss Lepper
Miss Bender
Mr Scott
Mr Hogel
Mr Fulton



April 20, 1923

INCULCATE SHANGHAI (CHINA)
PLAVVBLAIX NYOJHANIXT PASIJULPTV
ALLODHONED YEAPTIFJER SBAINBALNE
OACAFRIOLR BENDER

\$25,000.00 American Gold available dormitory and \$7,500.00 American Gold residence

North China Medical School Women Twinsafa Notify Balme

Bright H Day
Elizabeth Bender

Charge: Lucy Lepper

10 words @ \$1.00
Tax

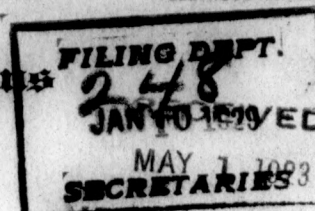
\$10.00
.10 \$10.10

0358

Mr. Scott

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY



MS. C. K. ROY

April 30, 1923.

Copy for Mrs. Roy

File

Miss Mary W. Kerr
156 Fifth Avenue
New York City

My dear Miss Kerr,

Enclosed is a letter just received from Mrs. Katharine McAffee Parker of Shantung Christian University which she wishes passed on to the donor or donors of the funds for the construction of the Parker residence at the University.

Mrs. Parker's letter to me accompanying this note reads as follows:-

"The cable authorizing the building of a house for us came last night and we got the word this morning. Would it be too much trouble to you to pass the enclosed note along to the giver of this Marvelous Gift, so that he, she, or they will know before many weeks how completely grateful we are to our yet unknown benefactor? The letter is a very feeble attempt to say a perfectly tremendous thank you -- but we will hope in the years to come, when we are living in smiling through our home, to make the giver of it feel our gratitude.

You have been out here, and know how much homes mean to us, and how much they affect our spirit in the whole of the work. We feel tonight as though we'd be at the University till we're a hundred and two, and it had a million students!

The cable said a "residence for Mr. and Mrs. Albert Parker." -- If it's all right with you, we'll just take Albert III along with us when we go to it!"

If the Presbyterian Church knew what a home really means to its missionaries, I believe that it would get busy and provide residences for them all.

Very sincerely yours

G. T. Scott
George T. Scott.

GTS-JWJ

Copy to Mrs. Roy
Copy to Mrs. Parker
Copy to Dr. McAffee

1832-4
200

0359

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER

May 9, 1923.



Miss Lucy Lepper,
156 Fifth Ave.,
New York City.

Dear Miss Lepper,

We wish to acknowledge receipt of your check in the amount of Ten and 10/100 Dollars (\$10.10), covering the cost of cable which we sent in your behalf to the North China Medical School April 19th. We wish to thank you for this check.

Very truly yours,

DWIGHT H. DAY, Treasurer,

By *Madeline M. Chesney*

MM/MO

PATTERSON, TEELE & DENNIS
NEW YORK OFFICE

0360

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER



May 18, 1923.

Miss Lucy Lepper, Treasurer
North China Medical School,
Building.

My dear Miss Lepper:

We enclose our check #3283 for \$686.50 representing amounts received for the North China Medical School under the Women's Union Christian Colleges in the Orient.

Also, enclosed is our check #3285 for \$35,000. representing an amount received from you for the North China Medical College. We understand that \$25,000. of this is for the first unit in a dormitory and \$7,500. for one residence, total of \$32,500, which is to be returned to our Board to meet drafts drawn by Mr. Myers of the Associated Mission Treasurers Office, Shanghai, against the Board of Foreign Missions on this account.

Very sincerely,
DWIGHT H. DAY Treasurer

By *J. S.*

B

Encls-

*Telephoned D. Olney in regard to these checks + sent them to bank care of her by registered mail May 19-1923.
J. S.*

0361

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*No. China
Mend.*

June 4th, 1923



Miss Lucy Lepper,
Building.

My dear Miss Lepper:

Under date of April 11th, 1923, we wrote
to Mr. Myers at Shanghai as follows:

"I understand that our Board has appropriated as of
Nov. 17, 1919 \$3510. ✓
Feb. 16, 1920 1800.
July 14, 1920 2000.
\$7310.

for the North China Medical College, monies given by
the Woman's Board during the Jubilee, which appropri-
ations have not been drawn by the field.

"Miss Lepper as Treasurer of the North China Medical
School requests that we pay this money over to her,
and we are doing so at this time, with the understand-
ing, of course, that if since our last report from the
field any part of these appropriations should have been
drawn, you will advise us, and the adjustment will be
made here with Miss Lepper."

Mr. Myers replies under date of May 10th,-

"Appropriation No. 3189, dated Nov. 17th, 1919, for \$3510.
has been drawn on the field and should be refunded to you by Miss
Lepper." The other two appropriations, one of Feb. 16th, 1920,
for \$1800. and the other of July 14th, 1920, for \$2000. have not
been paid on the field and Mr. Myers will notify the Field Treasurers
that they are not to be drawn on the field. We, therefore, will be
glad to have your check for \$3510. to meet this charge from the field.

Very sincerely yours,

Russell Carter

Associate Treasurer

RC:M
Copy to Mr. Fulton.

0362

The Board of Foreign Missions of the Presbyterian Church in the U.S.A.

156 Fifth Avenue, New York

Acknowledges with thanks the amount recorded below, giving credit as stated.

From North China Union Medical College for Women Date June 18, 1923
 Presbyterian No. 27483
 By

Churches	S. S.	Women's Boards	Y. P. Soc.	Legacies	Individuals	Total
						3510.00
For <u>Gr. Shantung (M.) (Omit. for No. China Union Medical college for Women- disbursed on field-</u>						

Receipt
 mailed
 to

Miss L. Lepper
 NEW YORK OFFICE
 Receipts

(See other Side)

DWIGHT H. DAY, Treasurer, By

0363

The Board of Foreign Missions of the Presbyterian Church in the U.S.A.

122 Fifth Avenue, New York

FORM OF BEQUEST

I give and bequeath unto "The Board of Foreign Missions of the Presbyterian Church in the United States of America," incorporated April 12, 1862, by Act of the Legislature of the State of New York

the sum of _____ Dollars, to be expended for the appropriate objects of said corporation.

SPECIAL GIFT AGREEMENTS

Write for information as to the Board's "Special Gift Agreements", whereby upon the receipt of a sum of money destined for use in Foreign Missions, the Board guarantees an income during lifetime, paying semi-annually an amount equivalent to a fair rate of interest on the gift, 4% to 7%, depending upon the age of the donor.

DWIGHT H. DAY, Treasurer

0364

The Board of Foreign Missions of the Presbyterian Church in the U.S.A.

156 Fifth Avenue, New York

Acknowledges with thanks the amount recorded below, giving credit as stated.

From Wm. Ed. Pen. Missions Co. China Union Date June 18, 1923
 Presbytery Medical College for Women No. 27484
 By _____

Churches	S.S.	Women's Boards	Y.P. Soc.	Legacies	Individuals	Total
Cr. Shantung (M.) - Omit - for N. China Union Medical						32500.00
For College for Women to apply against drafts from the field						

Receipt
mailed
to

Miss Lucy Lepper

(See other Side)

DWIGHT H. DAY, Treasurer, By _____ GS _____

0365

THE BOARD OF FOREIGN MISSIONS OF THE PRESBYTERIAN CHURCH IN THE U.S.A.

125 Fifth Avenue, New York

FORM OF REQUEST

I give and bequeath unto "The Board of Foreign Missions of the Presbyterian Church in the United States of America," incorporated April 12, 1862, by Act of the Legislature of the State of New York

the sum of _____ Dollars,

to be expended for the appropriate objects of said corporation.

SPECIAL GIFT AGREEMENTS

Write for information as to the Board's "Special Gift Agreements", whereby upon the receipt of a sum of money destined for use in Foreign Missions, the Board guarantees an income during lifetime, paying semi-annually an amount equivalent to a fair rate of interest on the gift, 4% to 7%, depending upon the age of the donor.

DWIGHT H. DAY, Treasurer

0366

#5
June 18, 1923.

To- Mr. Carter,
From- Miss Lepper.

My dear Mr. Carter:-

You will find enclosed our check to the amount of Thirty-Two Thousand Five Hundred dollars (\$32,500.00) in payment of the amount cabled to Mr. Myers for the North China Medical School.

I am also enclosing my check to the amount of Three Thousand Five Hundred Ten dollars (\$3,510.00) in accordance with your memorandum that the appropriation had been drawn on the field. Some adjustment will have to be made concerning this appropriation as it was to be used for all X-ray. I am sure that this money was not drawn for this purpose. I think the adjustment can easily be made when the Treasurer's Report is received for the year.

Very sincerely yours,

JS
WSG

0367

Cable received by Doctors Cochran and Leonard- June 20, 1923

V A A S R	Kindly see	without delay
B E N D E R	Bender	
U E W I S	try to secure	
A U T E H	additional appropriation	
H Y C I N	dormitory	
P F I Z E	\$10,000.00 American gold	
B G A R K	or	
B Y J Y C	preferably	
P F O J S	\$12,500.00 American gold	
J O K J P	including	
A C X U H	ample accommodations	
H A R C H	three	
I K Y C T	members	
A M D U Z	faculty	
W I U G F	also	
V R O E X	students	
U G O D W	social	
U R F A P	religious	
A X V I R	rooms	
E L O R B	if this can be arranged	
I B Z Y A	considerable	
I B Z Y R	economy	
I C E K E	will be effected	
A Y I C R	there is no necessity for	
U Z A S T	secondary	
U L P Y V	residence	
C O I V T	building	

1858
JUN 50

0368

JUN 20
1923

U W U N P in every way satisfactory
S H U X E otherwise it will be
H E M U H difficult
C O Y Z V proceed with the buildings
I Y V O H Please telegraph definite answer
immediately
B A L M E Balme
H E A T H Heath

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0369

MISS LUCY LEPPER

The Board of Foreign Missions
of the

Presbyterian Church in the U.S.A.

156 Fifth Avenue

New York

July 2, 1923.

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSOCIATE TREASURER

FILING
TELEPHONE

JUL 2 1

TREAS. I

TREASURER

JUL 3



ANS.

No. 766

Mr. C. M. Myers,
20 Museum Road,
Shanghai, China.

Dear Mr. Myers:

I thought that I had written you regarding all of the appropriations made by the Board for the North China Medical College. I understood that a memorandum was given to me of them all when I wrote you before. It now appears that there has been an appropriation, \$3844, of March 7, 1921, of \$100.00. This was undrawn at the close of the fiscal year 1921-22. Will you kindly report whether it is still undrawn and if so, kindly mark it that it will be paid in New York and we, upon receipt of your reply, will pay this amount over to Miss Lucy Lepper, Treasurer of this School.

Thanking you,

Yours very sincerely,

Russell Carter

Associate Treasurer.

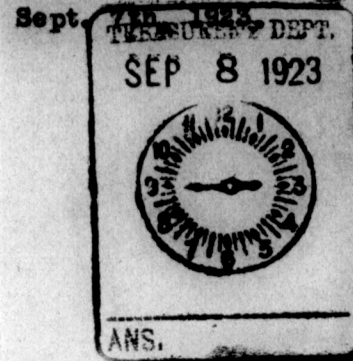
RC E

0370

No. 100-2nd

*Ray - for
Wounded Soldier College
Mrs. Brown - Springfield*

Miss Lucy Lepper.
Building.



My dear Miss Lepper:

Under date of July 2nd, I sent you copy of a letter to Mr. Myers regarding the appropriation No. 3844 of March 7th, 1921, of \$100.00, made by the Board for the North China Medical College. We have just received reply from Mr. Myers stating that the appropriation is still undrawn and may properly be paid over to you; that they have taken steps to stop any payment of this on the field. I have pleasure, therefore, in enclosing to you as Treasurer check of the Board for \$100.00.

Very sincerely yours,

Russell Carter

Associate Treasurer

RC:M

what for?

0371

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January 8, 1924.

Memorandum to Mr. Day.

Attention Mr. Fulton

Attached is check for \$5,979.09, being reimbursement to the Board of Foreign Missions on their appropriation notice #4452 for \$9,886.56 which was not available on the field but through a misunderstanding the field drew on to the amount of \$5,979.09 after the appropriation had been turned over to the Treasurer of North China Medical School fund.

PATTERSON, TERRY & CLARK
NEW YORK OFFICE
111

Treasurer,
North China Medical School.

0372

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSOCIATE TREASURER
MISS LUCY LEPPER
ASSOCIATE TREASURER

January 14, 1924.

Miss Elizabeth R. Bender,
150 Fifth Ave.,
New York City.

My dear Miss Bender:-

I have gone over your minutes of the Woman's Committee of the School of Medicine of Shantung University and I would suggest the following corrections:

On Page 2 I find ~~that~~ the amount which the Presbyterians have appropriated for current expenses during the year 1924 ~~is~~ \$1750. Mex. instead of \$1750. gold. *should be*

In the motion "voted that bank interest be held in a separate fund and not be made available for building and equipment", I wonder whether this could not read "voted that bank interest be held and not made available for building and equipment". It makes such a complicated affair if I have to open a separate bank account and deposit bank interest to that each month.

On the same page "voted to authorize the expenditure of \$22,500. for the purchase of additional land", I think we should add to this "from the letter of credit of \$59,400." It would then read "voted to authorize the expenditure of \$22,500. for the purchase of additional land from the \$59,400. letter of credit made available by Miss Olson."

I would also add the same clause to the \$10,000. for the purchase of material for the erection of the hospital.

I am afraid that unless we make it very clear as to just where this money is to be obtained that the field may take it that they can use this \$59,400. for other things and draw upon us here at home for the \$22,500. and the \$10,000. which we have voted.

Sincerely yours,

Lucy Lepper

LL:JS

0373

R

THE WOMAN'S BOARD OF FOREIGN MISSIONS
of the
PRESBYTERIAN CHURCH IN THE U.S.A.
156 FIFTH AVENUE
NEW YORK, N. Y.

February 26, 1924.

Memorandum to LUCY LEPPER, TREAS. NORTH CHINA MEDICAL SCHOOL.

Attached is check for \$100.00, being the gift of the Illinois Woman's Synodical Society (received through Miss Emma S. Robb, Galena, Illinois) to pay for the bronze tablet for the Caroline Owsley Brown Memorial in the Shantung University.

JS

Entk
Sub

LUCY LEPPER, TREAS.
WOMAN'S BOARD OF FOREIGN MISSIONS.

Cross ref.

0374

Leslie B. Moss

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE

150 FIFTH AVENUE
NEW YORK CITY

Call Address
Nanfushan, New York

Telephone
Chelsea 2130

Executive Secretary
LESLIE B. MOSS

SCOTT REC'D

MAR 10 1924

Ans'd

Mr. George T. Scott,
156 Fifth Avenue,
New York City.

My dear Mr. Scott:

On September 27, 1923, you wrote that the North American Joint Board of the Shantung Christian University had taken favorable action with regard to the proposal to establish a committee to co-ordinate the publicity and campaign activities of the colleges and universities in China.

You indicated that the Presbyterian Board had also approved of the proposal and that you were writing to the other American Mission Boards cooperating in Shantung Christian University, for their approval.

I would like to inquire if you have had any reply from these Boards. If not, would it be possible for you to take it up with them again, so that we might have definite action in the near future?

Very cordially yours,

Leslie B. Moss.

LBM/KJL

FILING DEPT.

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SECRETARIES

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THE WOMAN'S BOARD OF FOREIGN MISSIONS
of the
PRESBYTERIAN CHURCH IN THE U.S.A.
156 FIFTH AVENUE
NEW YORK, N. Y.

*Shantung
Christian
University*

April 22, 1924.

Memorandum to LUCY LEPPER, Treas., North China Medical School.

Attached is our check for \$1,000.00, which the Woman's Board of Foreign Missions is turning over to you as Treasurer of the ~~Woman's Committee of the School of Medicine of Shantung Christian University.~~ This is the gift of Mrs. Julia Turner of Philadelphia ~~for the North China Medical School.~~

JS

*Deposited
4/23
J.S.*

Treas.
Woman's Board of Foreign Missions.

0376

162 File: No China Med.

to MR. CARTER.

August 19, 1924.

Attached is check of the Women's Committee of the School of Medicine of Shantung Christian University in the amount of \$7.00, in payment of the cable sent to Dr. Cushman, Tsingtau, China July 18th 1924.

JS

PATTERSON TITLE & TERMS
NEW YORK OFFICE
111

Foreign Missions of the Presbyterian Church in the U.S.A.
156 Fifth Avenue, New York

Acknowledges with thanks the amount recorded below, giving credit as stated.

From Miss Lucy Lepper Asso Treas. Date Aug 25, 1924
Presbytery NEW YORK No. 34108
By

Total
Gr. Women's Committee - School Medicine 7.00
or Shantung Christian University M/L
Covering Cable Charges

Receipt
mailed
to

Miss Lucy Lepper

(See other Side)

DWIGHT H. DAY, Treasurer, By DDG

0377

All included ✓

Mrs C K Ruy

SCU Bylaws

TRANSFER
SHANTUNG

FILING DEPT
248-10
SEP 17 1924
SECRETARIES

September 9, 1924

Dr. George T. Scott
Building

Dear Dr. Scott:

In regard to the proposed draft for the By-Laws of Shantung Christian University, may I make one or two minor suggestions:

Article III, Section 1.

Transpose the word "organizations" from the end of the sentence and insert it after the word "Christian" so as to read "Christian organizations, missionary and Chinese".

Article III. Section 3.

One thousand dollars Mex. or two thousand dollars Mex.
Omit the brackets.

Article IV. Section 2.

"Members of the Field Board of Managers may attend meetings of the Board" ^{add} "Without vote but with voice."

Section 5. c.

The exact meaning of the word "kept" in the first sentence is not clear. It may be taken to mean that the Secretary of the Board shall be ex-officio secretary of each committee. It would seem wise to indicate that each committee shall send full record of its activities to the secretary of the Board. In this sense the word "kept" would mean "to receive and place on file."

Section 5. f.

I question whether seven is not too large a membership for this committee, but it is an important committee, and it may be wise to keep the number at seven. I assume that this committee will have on it the chairman of the Finance Committee of the Woman's Committee. Would it be advisable in Article III, Section A to put in a phrase like this: "In appointing all committees, due regard shall be given to women representation"?

Section 5. g.

I feel this section is not definite enough in defining the responsibility of the Woman's Committee, and where it does define that responsibility, I feel it covers a greater field than the Woman's Committee is at present prepared to assume. We are now responsible only for the women medical students and securing of funds for the medical college. In the future I have no doubt the Committee would be willing to enlarge its responsibilities to include the work for all the women of the University.

In the sentence beginning "It shall have special relationship" I would suggest that we change it as follows: "it shall have special relationship with the Woman's interests and carry

0378

SEP 9
1924

such responsibilities as are defined in the By-Laws of the Woman's Committee. These By-Laws shall be submitted to the Board and subject to its approval."

Section 2. d.
Add "as corresponding members."

Sincerely yours,

(Mrs. Charles K.) Mable M. Roys.

MMR:RE

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SHANTUNG

CHINA UNION UNIVERSITY
CENTRAL OFFICE

Chautauy

December 2, 1924.

The Reverend George T. Scott, D.D.,
Board of Foreign Missions of the
Presbyterian Church in the U. S. A.,
156 Fifth Avenue,
New York City.

My dear Dr. Scott:

Dr. Bowen of the University of Nanking has raised inquiry concerning the matter of pensions and insurance for faculty members and the initiative has also been taken by the boards of trustees of other colleges, in starting inquiry.

I have secured copies of the arrangements made by the Rockefeller Foundation and the Peking Union Medical College, through the courtesy of Mr. Roger S. Greene. I have also copies of the various possibilities in connection with the Teachers Insurance and Annuity Association of America. Sets of these I have sent to Dr. Bowen, Dr. Stuart, and Dr. Gowdy, with a letter similar to the carbon enclosed.

I am wondering whether the question ought to be raised also in connection with Shantung Christian University. You will know whether any steps should be taken, and can advise me whether you or I should take it up with President Balme.

I have also written to Dr. Lobenstine that there might be other colleges which are facing the problem, and that if he judged it wise, he might call a conference or assemble conclusions from the college presidents in China upon the matter, so that when we undertake a plan, it may, perhaps, have the advantage of such scope as to make more advantageous terms practicable.

Cordially yours,

Eric M. North

EMN/KJL
ENC.

0380